

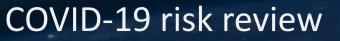


A NrG perspective adapted from the ASBC Webinar of 16 April 2020

Prepared by: Prof Bettie Lodolo 27 April 2020



Identified Focus Areas



Potential impacts across the whole organisation requiring everyone's attention and collaboration

Beer in production

Brewery shutdown

Supply Chain Disruptions

Customer complaints

Work culture

Quality reliably delivered to customers



Beer already in process

Impacts:Beer quality

Beer in production

Beer to waste – downstream impacts

Impacts:

Water treatment plant

Mitigation	Actions (A: Production Manager)
Avoid oxygen ingress	Top-pressure
Keep cold but don't freeze	Temperature control
High yeast count	Check for autolysis e.g. increase in pH
Micro free	Effective CIP before transfers. Micro test where possible
Monitor quality by tasting	Small sample size to support production. Wear gloves if setting up a taste panel

Mitigation	Actions (A: Utilities Manager)
Bring plant back on-line gradually, starting with a minimised flow and	Determine drop in bacterial activity (activity measured before shut down and at start-up)
gradually build up.	Determine sludge quality.

Prepared by: EJ Lodolo (Next Renewable Generation)



Brewery Shutdown

Plant shutdown plan
Consider Short/Medium/Long term actions

Impacts:

Yeast

Impacts:

Raw materials

Impacts:

Utilities

Mitigation	Actions
Yeast stored cold where possible	Temperature control
Use dry yeast	Has limitations and can be brand specific
Beer management	Planning of propagation brand
Hygiene	Effective CIP of tanks and lines

Mitigation	Actions
Manage storage	Pest control
	Storage area GMP standards

Mitigation	Actions
Chillers/Coolers	Drain water if required.
Water storage	Note buffer tanks and lines with potential stagnant waters
	Reduce waste e.g. blow downs for acid CIP's at BBT
CO ₂ storage	Alternative gas e.g. nitrogen as purge gas and at filler seamer
	Alternative supplies require quality checks

Prepared by: EJ Lodolo (Next Renewable Generation)



Supply Chain Disruptions

Supply Chain Plan updated with logistics partners

Impacts:

Immediate, Medium- and Short-term impacts

Mitigation	Actions (A: Planning)
Engage suppliers	Agree way forward on identified supplies as per impact study.

Customer Complaints

Field quality program

Impacts:

Available info to address hot spots

Š	Mitigation	Actions (A: QA)
	Meaningful engagements with customers	Apply feedback as tools to address freshness or taste issues



People at home on lock-down

Impacts:

Changed way of work

Work Culture
Taking care of staff well-being

Reduced staff on site

Impacts:

Changed way of work

Mitigation	Actions (A: IT/Support services)
Enable working from	Connectivity
home	Laptop as essential tools
	Work on personal goals and development
Redirect activities	Quality plan improvements aligned with COVID-19
	Updating SOP's

Mitigation	Actions (A: Human Resources)
	i) Social distancing on site
	ii) Temperature checks
	iii) Gloves are not preferred unless a safety PPE
	requirement. Implementation of good hand hygiene and
Increased focus on	use of sanitisers.
COVID-19 good	iv) Where appropriate full-face visors preferred due to
practice	better face cover, ease to clean and more comfortable.
	v) COVID-19 hygiene way to be in place from the moment
	staff and visitors enter site with security staff fully
	informed.
	vi) Regular checks on frontline staff



Acknowledgement:

Panellists:

Lindsay Barr - DraughtLab, LLC

Matt Brynildson - Walker Brewing Company
Rob Christiansed - New Belgium Brewing Company
Serafine Dieltjens - Duvel Moortgat
Larry Horwitz - Ten20 Beer Exchange
Lauren Zeidler - Ballast Point Brewing & Spirits

Moderated by:

Scott Britton - Duvel Moortgat

Dana Sedin - New Belgium Brewing Company



For more information on upcoming ASBC webinar events follow the link below. https://www.asbcnet.org/events/Pages/calendar.aspx

April 30: Managing Brewery Production and Operations Through COVID-19 (free for members and non-members)

May 5: Engaging Consumers in the Experience Economy

May 12: Data Collection, Organization, and Integration Part 2